

Aecon Group Inc. is Canada's largest publicly traded construction and infrastructure development company. Aecon and its subsidiaries provide services to private and public sector clients throughout Canada and on a selected basis internationally.

Infrastructure



Capabilities

- Heavy Civil Construction
- Utility Construction
- Road Building
- Construction Materials

Market Focus

- Transportation Infrastructure
- Energy & Power Production

Industrial



Capabilities

- Industrial Construction
- Mechanical Construction
- Pipe Fabrication
- Module Assembly
- Proprietary Steam Generators

Market Focus

- Energy & Power Production
- Commercial & Institutional Mechanical Systems
- Water/Wastewater Systems

Buildings



Capabilities

- Commercial Buildings
- Institutional Buildings/Facilities
- Airport Facilities
- Retail Facilities
- Multi-unit Residential Properties

Market Focus

- Social Infrastructure (e.g. hospitals and universities)

Concessions



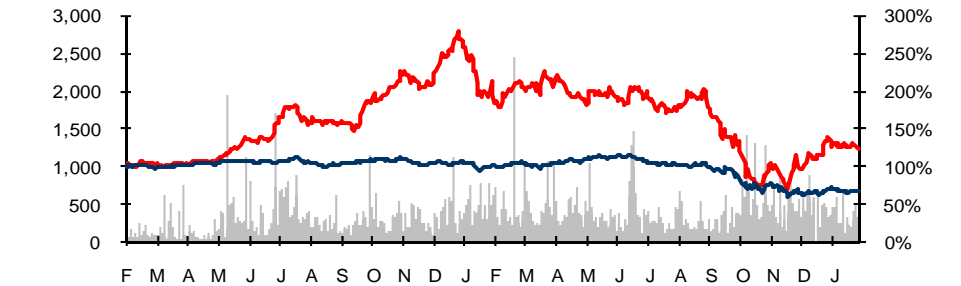
Capabilities

- Domestic and International P3 and Build-Operate Transfer (BOT) Projects
- Current assets include Cross Israel Highway and Quito International Airport

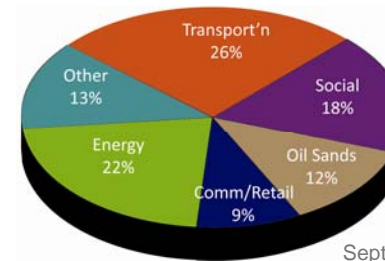
Market Focus

- Transportation and Social Infrastructure Assets

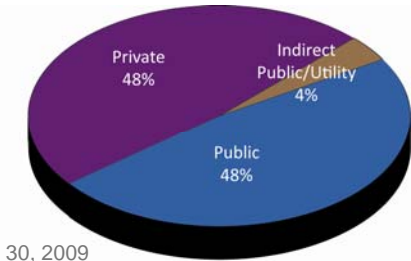
Aecon vs. TSX Composite Index



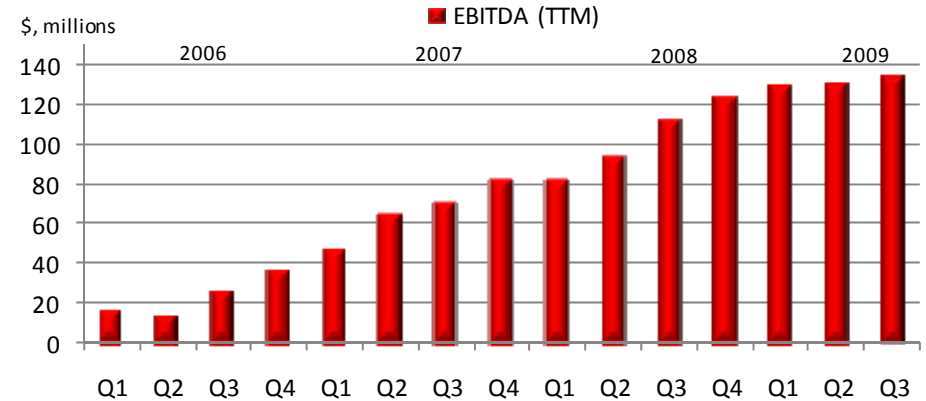
2009 YTD Revenue by Sector



2009 YTD Revenue by Public/Private



September 30, 2009



Recent Developments

Jan 28, 2010 - IST awarded two contracts totaling \$22 million

Jan 4, 2010 - Aecon named one of Canada's 50 Best Employers for third year in a row

Dec 7, 2009 - Aecon awarded \$25 million MTO contract to expand Highway 7

Nov 24, 2009 - Aecon announces agreement with municipality of Quito regarding Quito Intl. Airport

(\$ millions)
except per share amounts

Financial Performance

	2005	2006	2007	2008	TTM	Q4 '08	Q1 '09	Q2 '09	Q3 '09
Revenue	1120	1113	1493	1877	2264	603	341	613	\$707
Gross Margin	67	97	142	211	244	72	33	63	\$76
EBITDA	16	37	83	125	135	43	10	33	\$49
EPS (FD)	(\$0.04)	\$0.31	\$1.16	\$1.20	\$0.92	\$0.40	(\$0.01)	\$0.18	\$0.35