Form of Proxy - Annual General Meeting to be held on June 29, 2017

This Form of Proxy is solicited by and on behalf of Management.

Notes to proxy
1. Every holder has the right to appoint some other person or company of their choice, who need not be a holder, to attend and act on their behalf at the meeting or any adjournment or postponement thereof. If you wish to appoint a person or company other than the persons whose names are printed herein, please insert the name of your chosen proxyholder in the space provided (see reverse).

2. If the securities are registered in the name of more than one owner (for example, joint ownership, trustees, executors, etc.), then all those registered should sign this proxy. If you are voting on behalf of a corporation or another individual you must sign this proxy with signing capacity stated, and you may be required to provide documentation evidencing your power to sign this proxy.

3. This proxy should be signed in the exact manner as the name(s) appear(s) on the proxy.

4. If this proxy is not dated, it will be deemed to bear the date on which it is mailed by Management to the holder.

5. The securities represented by this proxy will be voted as directed by the holder, however, if such a direction is not made in respect of any matter, this proxy will be voted as recommended by Management.

6. The securities represented by this proxy will be voted in favour or withheld from voting or voted against each of the matters described herein, as applicable, in accordance with the instructions of the holder, on any ballot that may be called for and, if the holder has specified a choice with respect to any matter to be acted on, the securities will be voted accordingly.

7. This proxy confers discretionary authority in respect of amendments or variations to matters identified in the Notice of Meeting or other matters that may properly come before the meeting or any adjournment or postponement thereof.

8. This proxy should be read in conjunction with the accompanying documentation provided by Management.

Proxies submitted must be received by 11:00 am, Eastern Daylight Time, on June 27, 2017.
Appointment of Proxyholder

The undersigned shareholder of Aecon Group Inc. (the "Corporation") hereby appoints John M. Beck, Interim Chief Executive Officer, or failing him, Yonni Fushman, Corporate Secretary

as my/our proxyholder with full power of substitution and to attend, act and to vote for and on behalf of the shareholder in accordance with the following direction (or if no directions have been given, as the proxyholder sees fit) and all other matters that may properly come before the Annual General Meeting of shareholders of the Corporation to be held at the Design Exchange, 234 Bay Street, Toronto, Ontario on June 29, 2017 at 11:00 am and at any adjournment or postponement thereof.

VOTING RECOMMENDATIONS ARE INDICATED BY HIGHLIGHTED TEXT OVER THE BOXES.

1. Election of Directors

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<th>WITHOLD</th>
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<tr>
<td>01. John M. Beck</td>
<td>02. Michael A. Butt</td>
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<tr>
<td>04. Anthony P. Franceschini</td>
<td>05. J.D. Hole</td>
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<td>07. Eric Rosenfeld</td>
<td>08. Monica Sloan</td>
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2. Appointment of Auditors

Re-appointment of PricewaterhouseCoopers LLP, Chartered Accountants, as auditors of the Corporation and authorization of the board of directors to fix their remuneration.

3. Advisor Vote Regarding Executive Compensation

Approval, on an advisory basis, of the approach to the Corporation’s executive compensation disclosed in the 2017 Management Information Circular.

4. Adoption of Advance Notice By-law

Approval and adoption of new by-law No. 2 of the Corporation (the full text of which is set out in the 2017 Management Information Circular), setting out advance notice requirements for nominations of directors by shareholders.

Authorized Signature(s) - This section must be completed for your instructions to be executed.

I/We authorize you to act in accordance with my/our instructions set out above. I/We hereby revoke any proxy previously given with respect to the Meeting. If no voting instructions are indicated above, this Proxy will be voted as recommended by Management.